

NEXT STOP —————> BALTIMORE
PENN STATION

Vision Plan Framework August 13, 2019

University of Baltimore

Presentation Overview

Opening Remarks

Project Background

Vision Plan Overview

Vision Plan Framework

Open House Topics

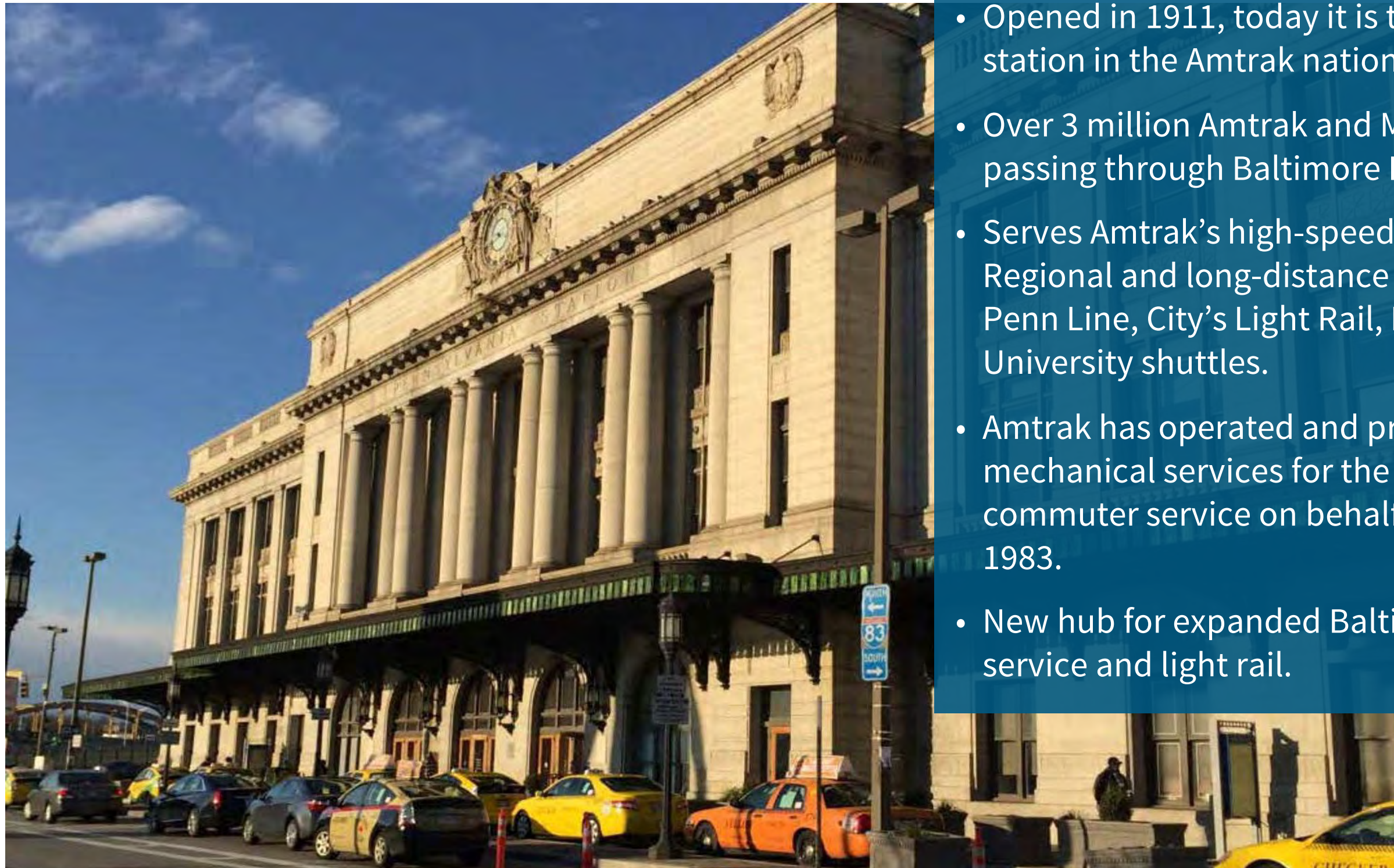
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PENN STATION

01 02 03 04

Project
Background

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PENN STATION

Baltimore Penn Station



- Opened in 1911, today it is the 8th busiest station in the Amtrak national network.
- Over 3 million Amtrak and MARC passengers passing through Baltimore Penn.
- Serves Amtrak's high-speed Acela, Northeast Regional and long-distance trains, MARC Penn Line, City's Light Rail, Buses and University shuttles.
- Amtrak has operated and provided mechanical services for the MARC Penn Line commuter service on behalf of MTA since 1983.
- New hub for expanded BaltimoreLink bus service and light rail.

Amtrak Major Station Efforts



New York Penn Station
#1 busiest Amtrak Station



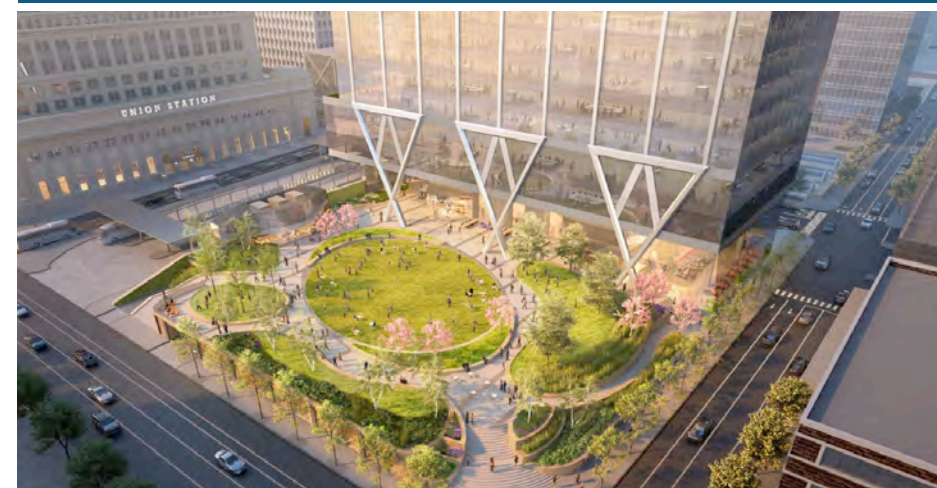
Washington Union Station
#2 busiest Amtrak Station



Philadelphia 30th Street Station
#3 busiest Amtrak Station



Chicago Union Station
#4 busiest Amtrak Station



Baltimore Penn Station
#8 busiest Amtrak Station



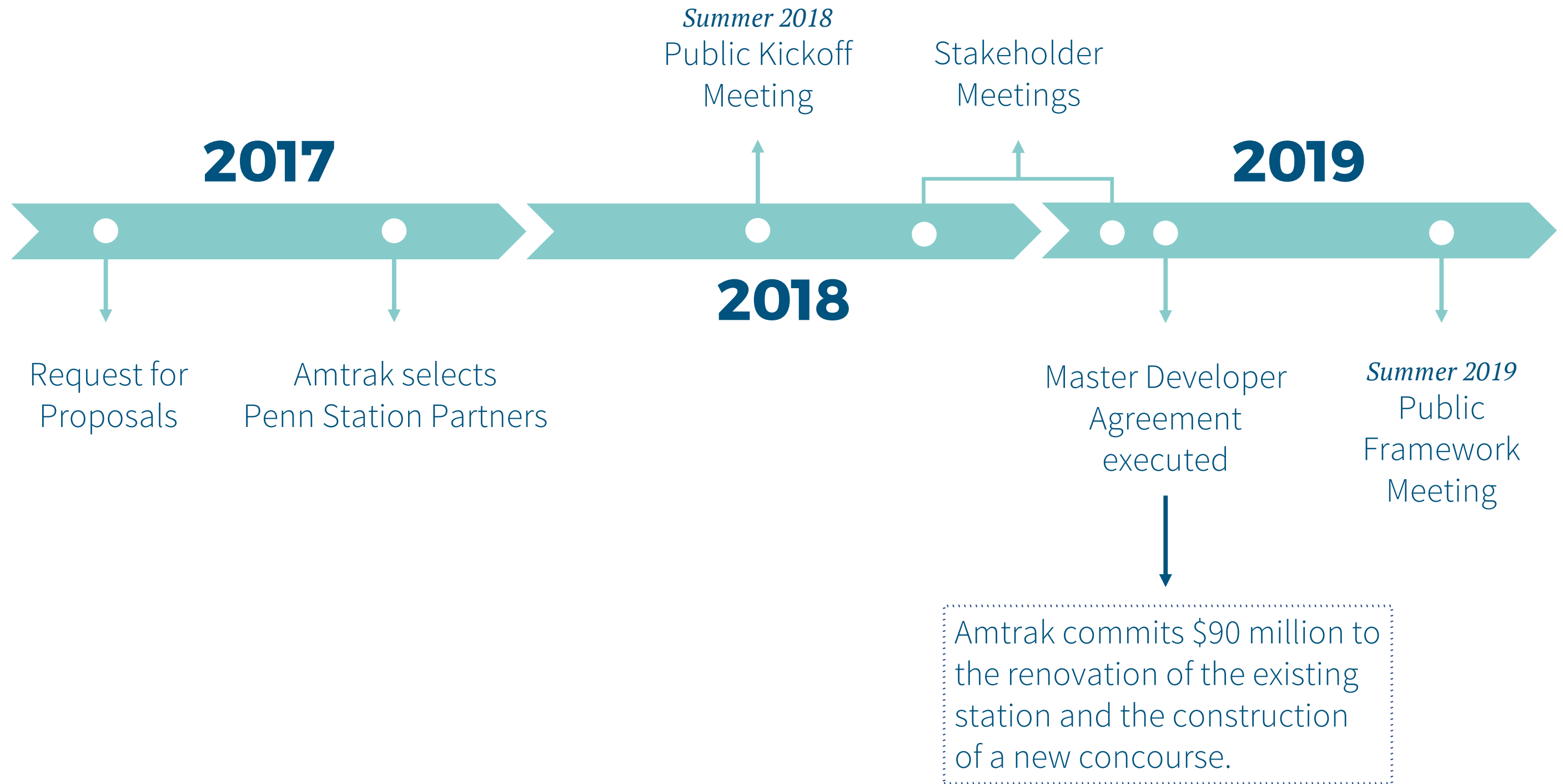
Amtrak's Goals for Station Redevelopment

Maximize the value of Amtrak's portfolio with a bold, fully integrated mixed-use urban district and vibrant transportation hub situated at its core.

- Expand retail and commercial development within the existing station.
- Deliver commercial development on Amtrak-owned properties around the station.
- Modernize the existing station and address state of good repair deficiencies.
- Expand the station to accommodate increased passenger volumes through 2040 and beyond.



Progress to Date



Project Background

Near-Term Milestones

- Construction to bring the existing station to a State of Good Repair.
- Leasing and design for the ground floor and the upper floors of the existing station.
- Construction of new high-speed rail facilities as part of a \$2.5 billion investment in Next Generation High-Speed Rail.



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Vision Plan Overview

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Vision Plan Goals

01

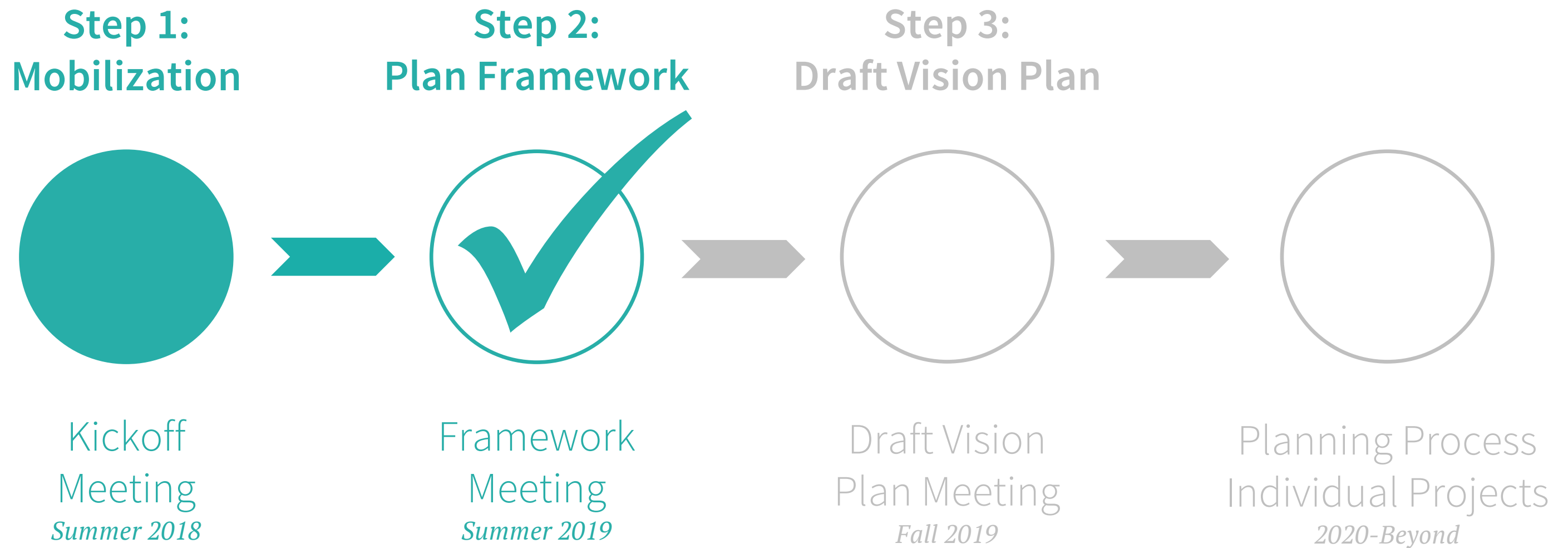
Establish a shared vision with our stakeholders and community for the redevelopment of Baltimore Penn Station and neighboring Amtrak property.

02

Engage the community on a range of topics related to the development effort.



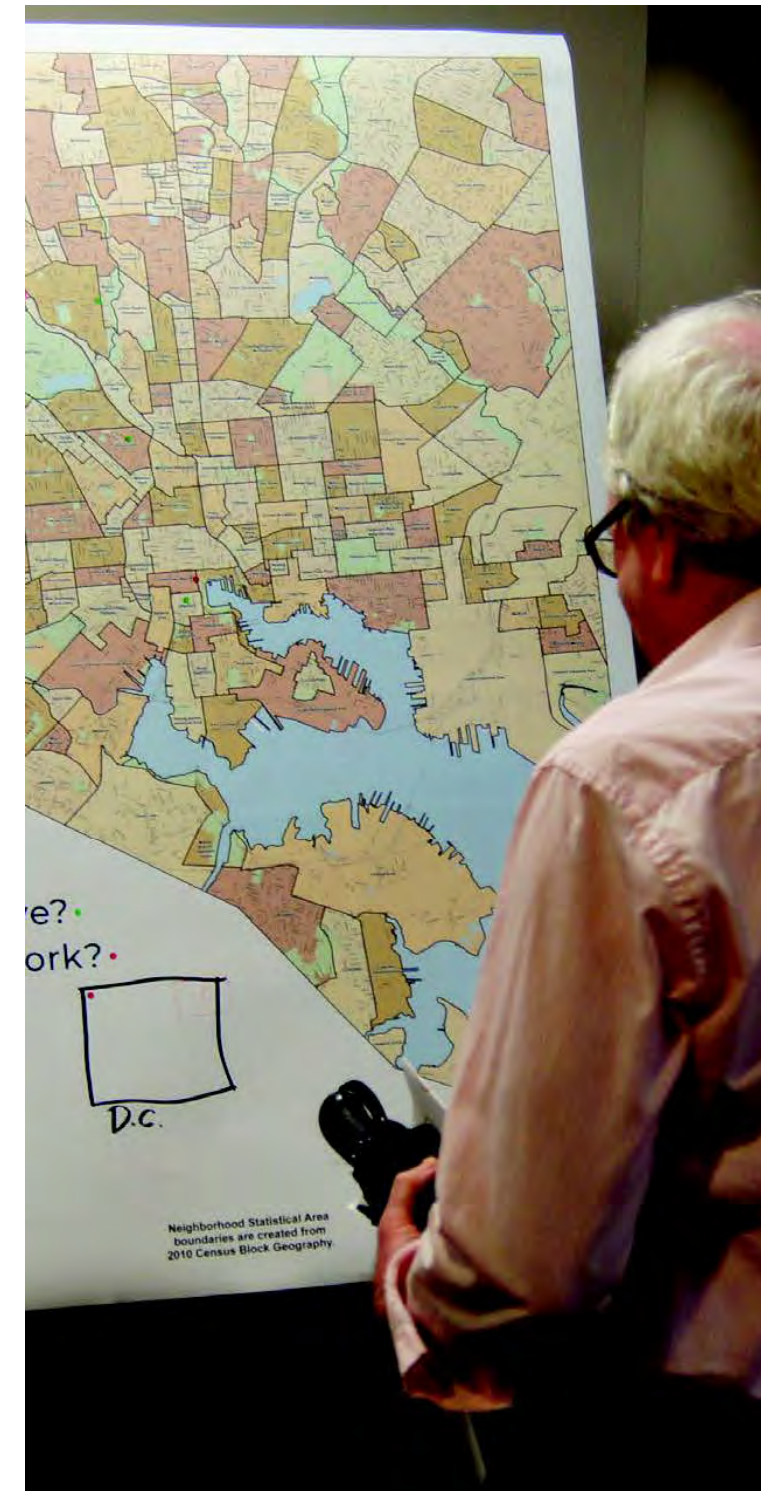
Project Timeline



Vision Plan Engagement Process

Vision Plan Complete

Kickoff Meeting



230+

Meeting
Attendees

Kickoff Meeting Discussion Topics



Plazas, Streetscape
& Public Realm



Station Experience
& Transit Connectivity



Character, Identity
& Place

Kickoff Meeting Themes

Multi-Modal Hub at the Center of Baltimore

- Celebration of transit
- Multi-modal connectivity

From Grand to Gritty: Bridging Two Neighborhoods

- Celebration of community
- Community-facing mixed-use
- Retail, dining, gathering place

Civic Destination

- Celebration of culture
- History, culture
- Point of pride

Gateway to the City

- Strong sense of arrival and future-focused
- Hospitality and visitor focus

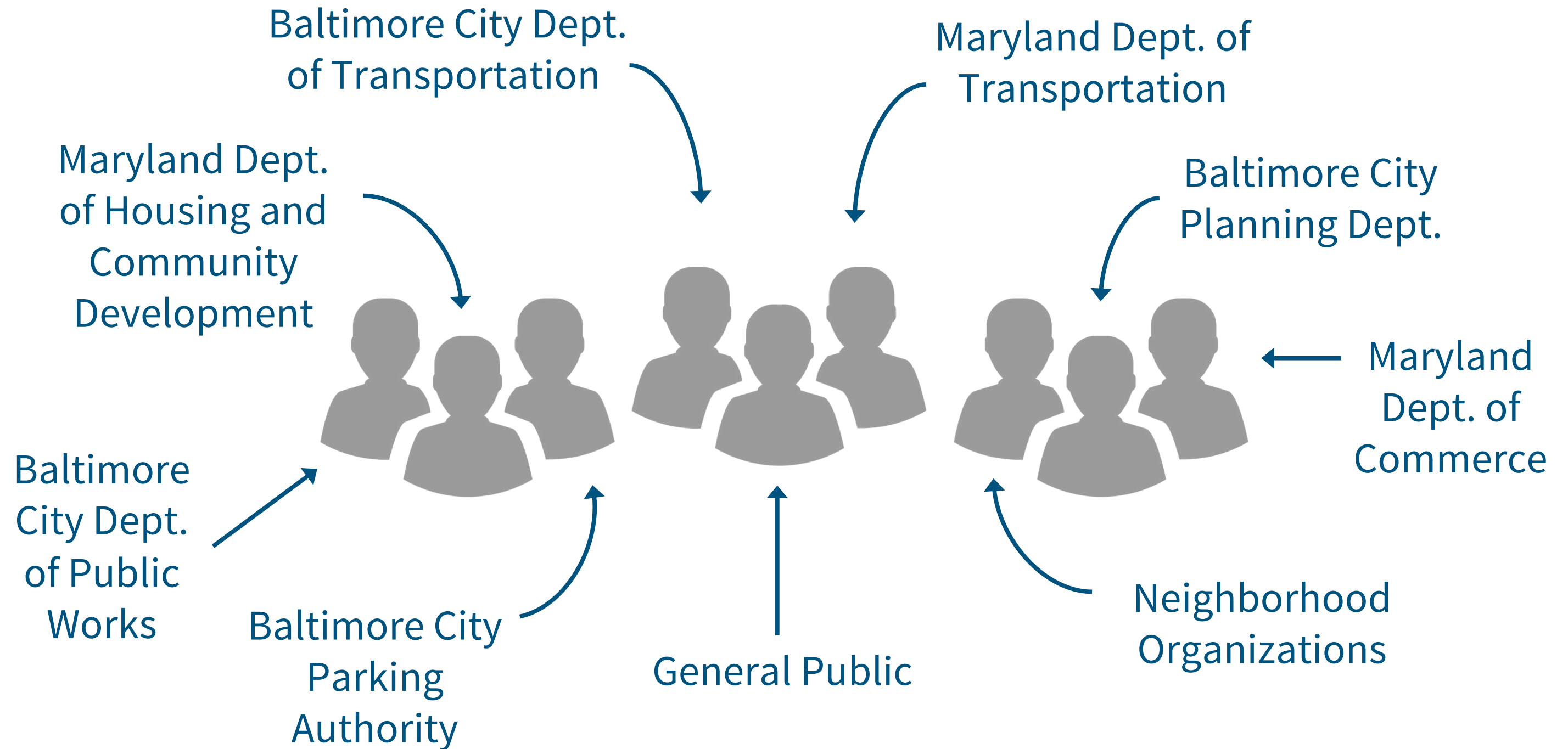
Celebration of Local Art & Culture

- Celebration of art
- Strong alignment to art identity
- Museum/experiential landscape

Platform for Creative Commerce & Inclusive Entrepreneurship

- Celebration of entrepreneurship
- Fostering local enterprise and creating a marketplace for new ideas

Project Stakeholders

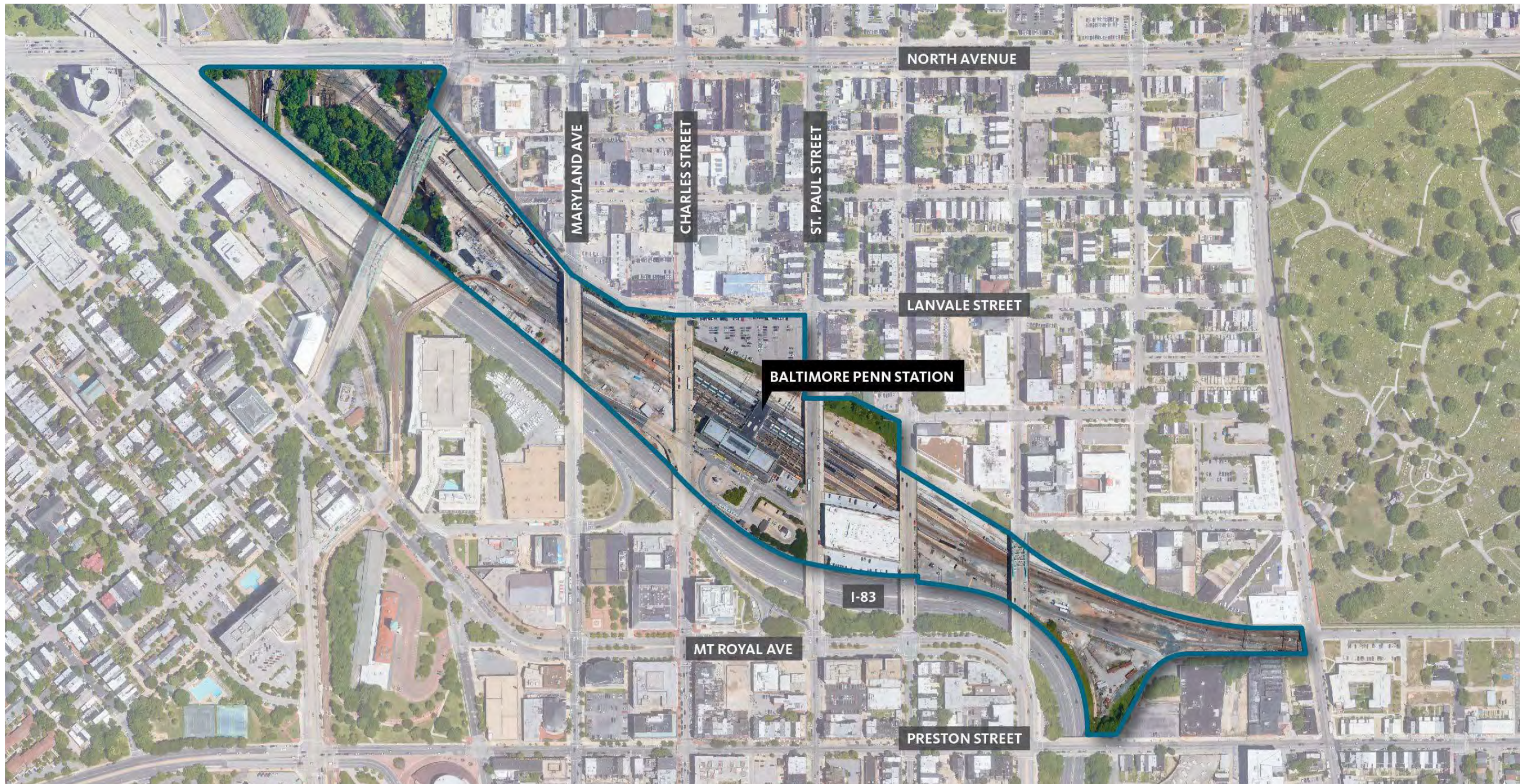


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Vision Plan Framework

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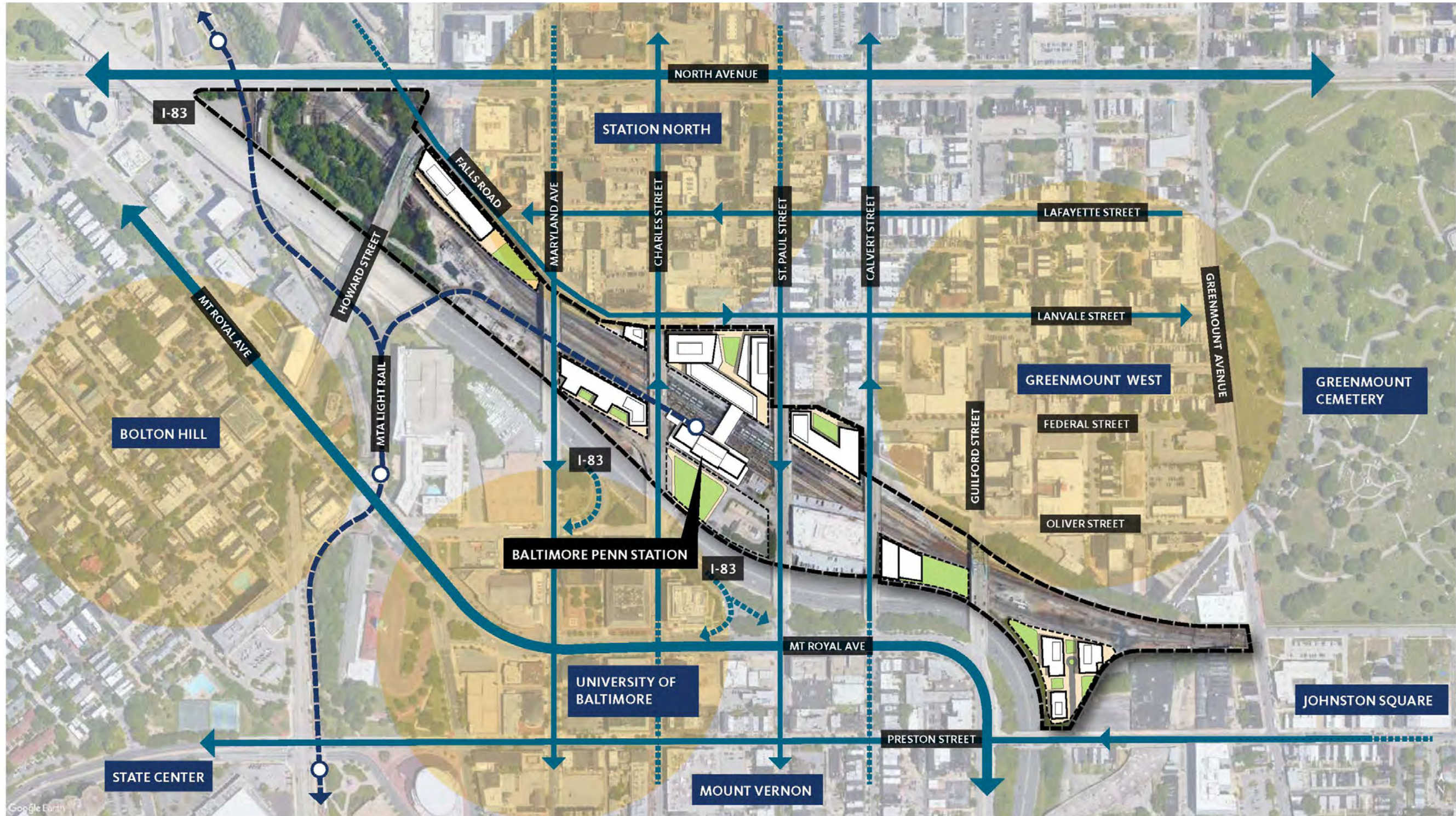
Study Area Extents



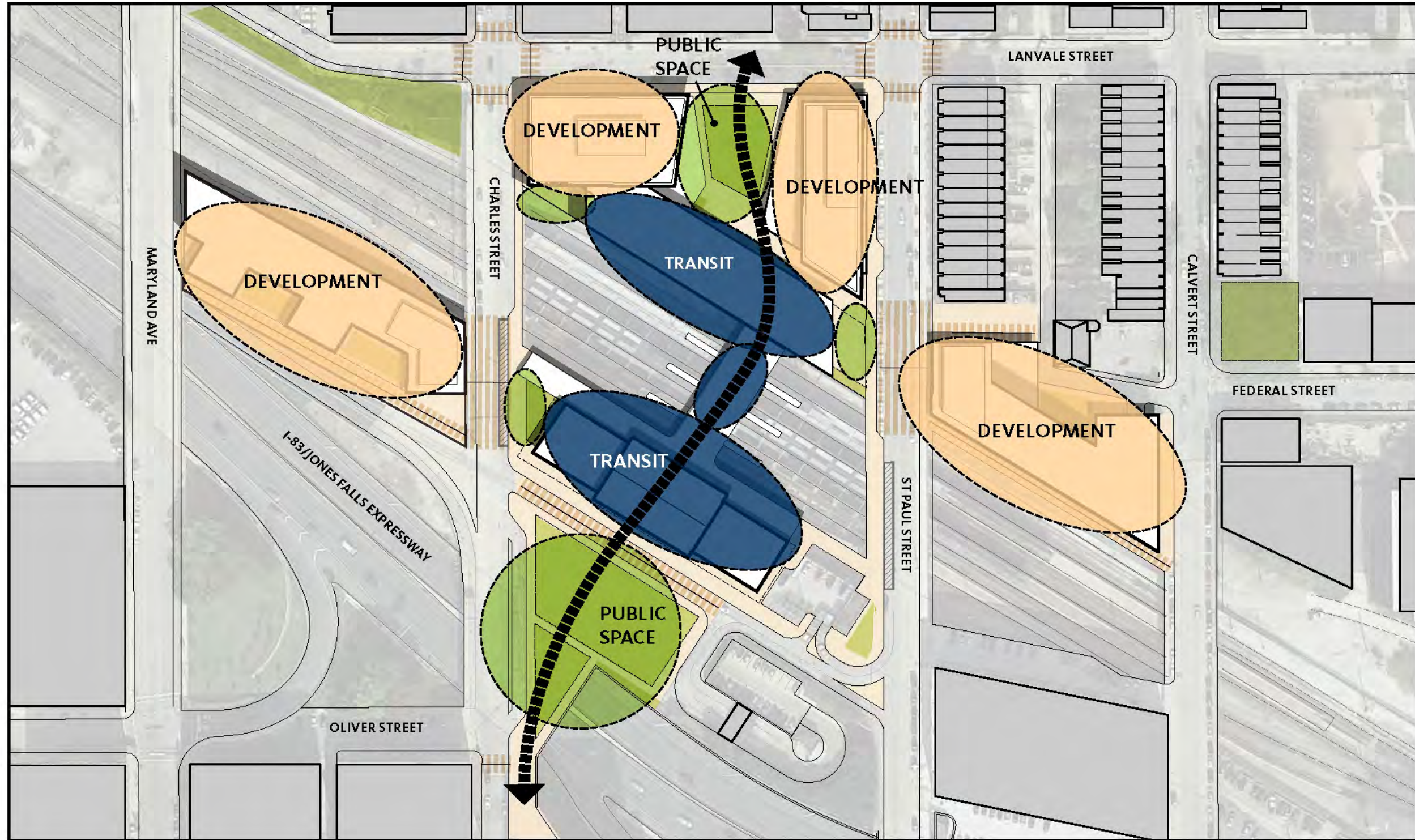
Study Area Framework



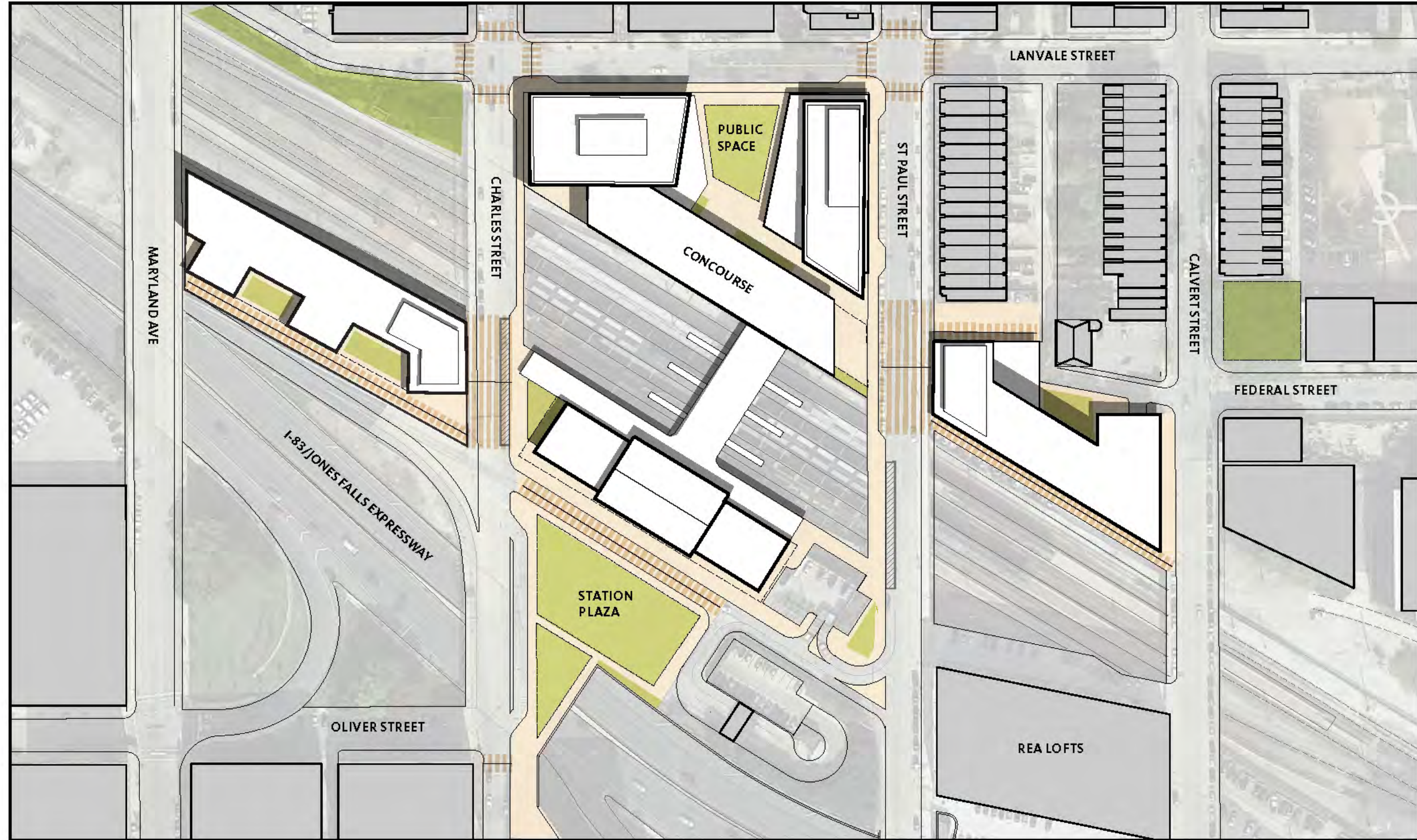
Study Area Framework



Focus Area Framework



Focus Area Framework



Focus Topics



Neighborhood
Interaction



Development
Program



Multi-Modal
Connectivity

Neighborhood Interaction

Community Insights

“Celebrate the identities of nearby neighborhoods.”



“Offer open green spaces for community use.”



“Make the station and surrounding areas more pedestrian-friendly.”



“Activate public spaces with art.”



Design and Planning Principles

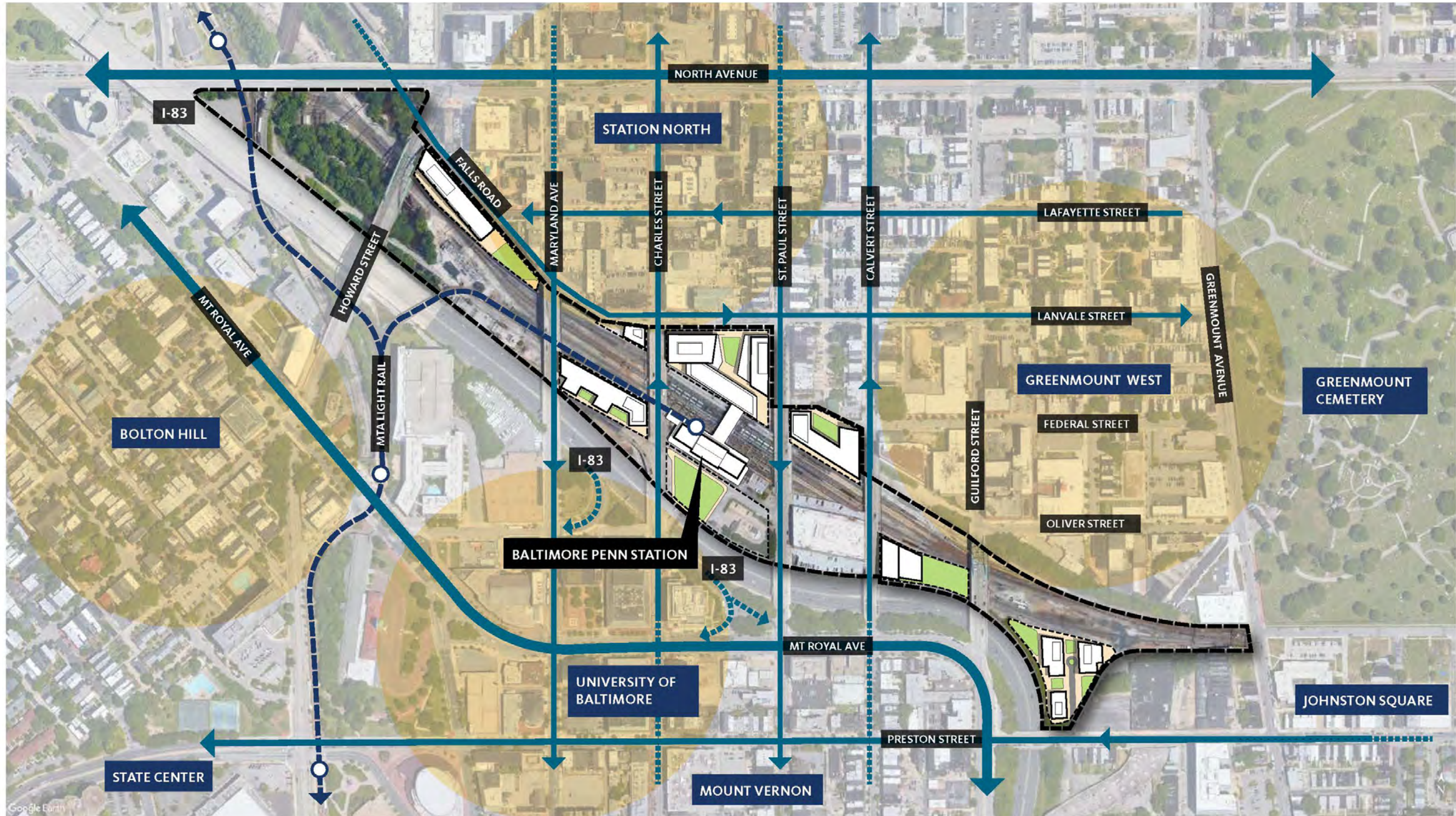
Position Penn Station as a neighborhood connector that amplifies existing assets.

Incorporate a range of public open spaces and maintain active edges.

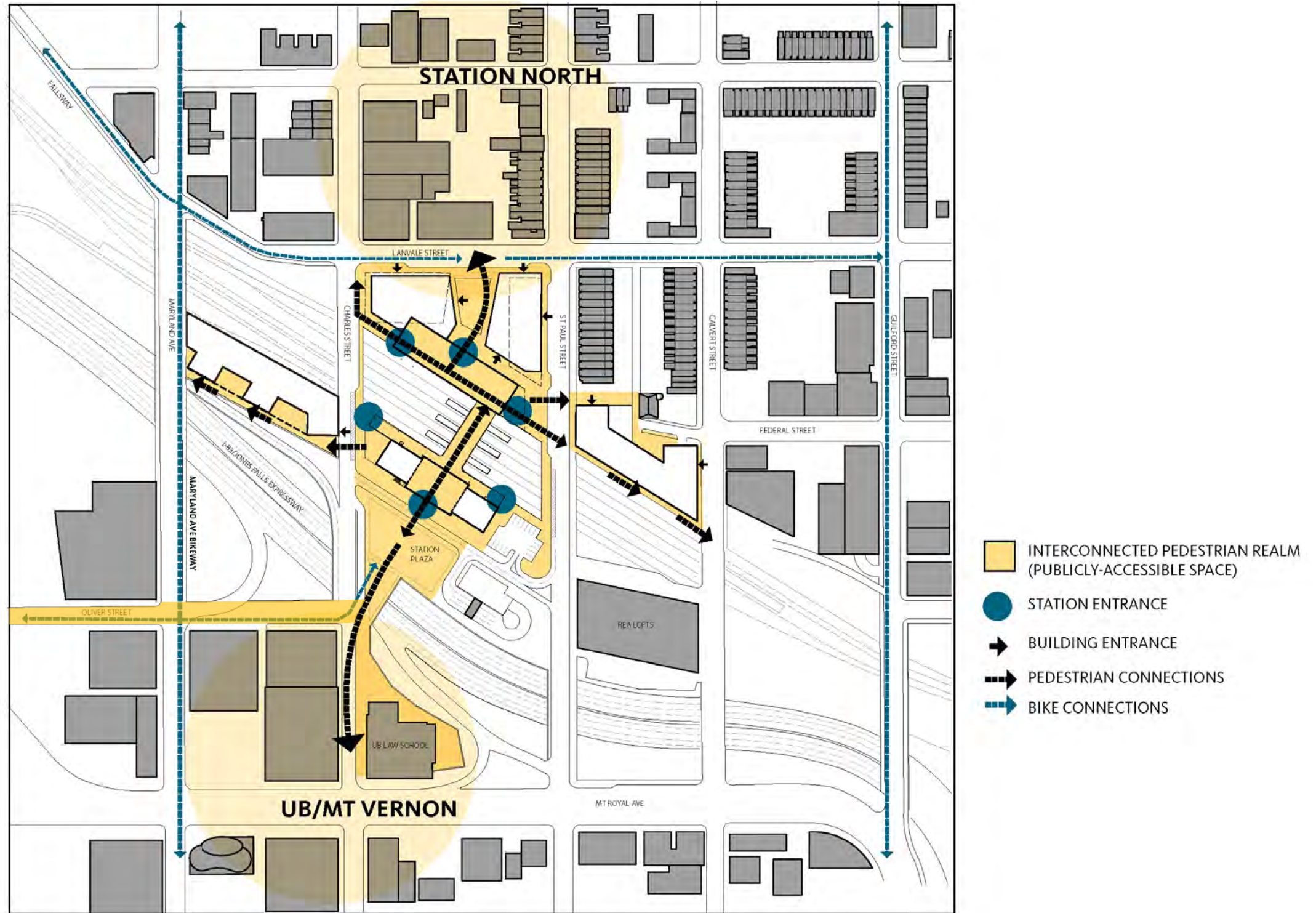
Limit pedestrian obstacles to improve walkability in and around the station.

Work with existing art community to promote public art in and around the station.

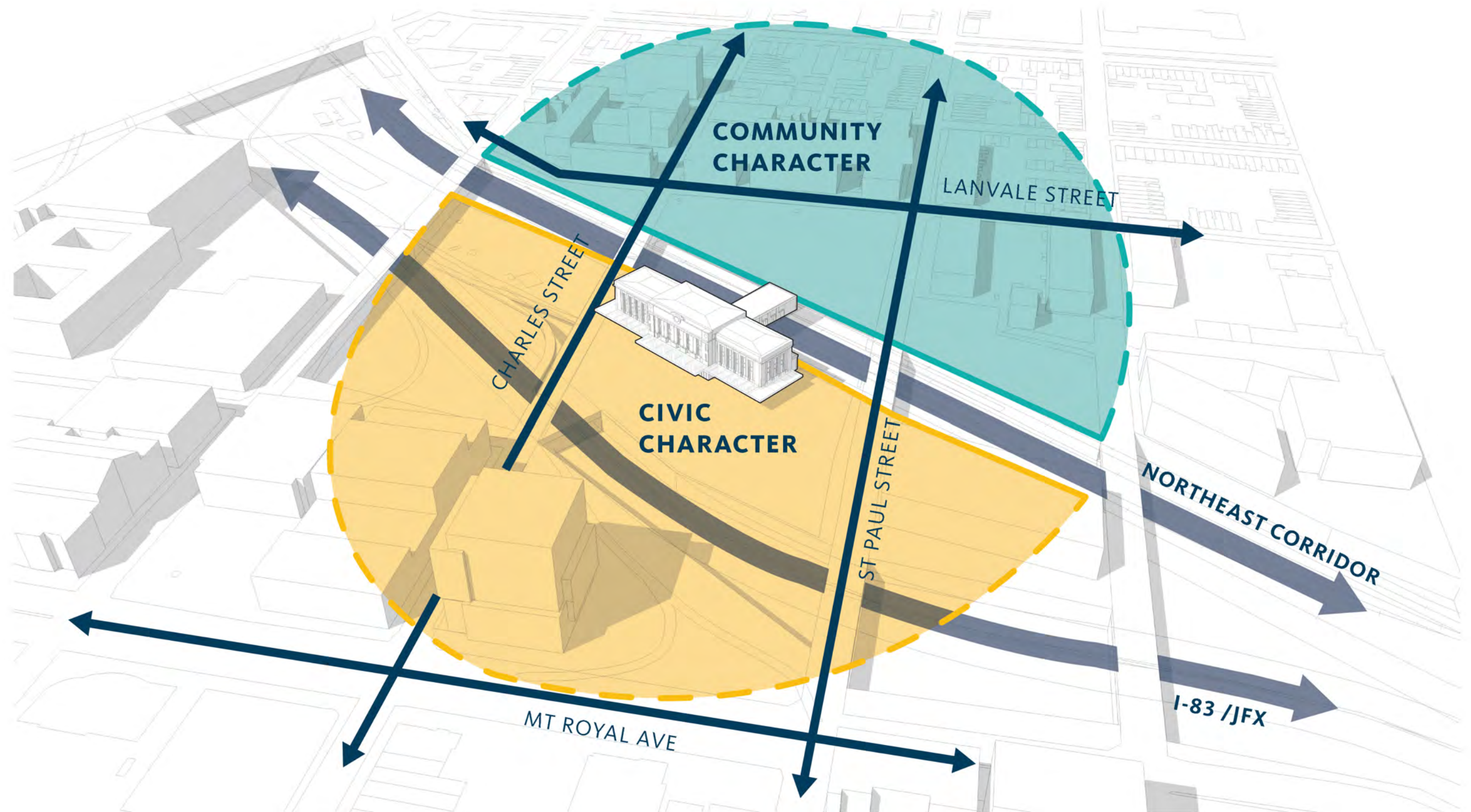
Study Area Framework



Neighborhood Interaction - Pedestrian Experience



Neighborhood Interaction - Public Space Character



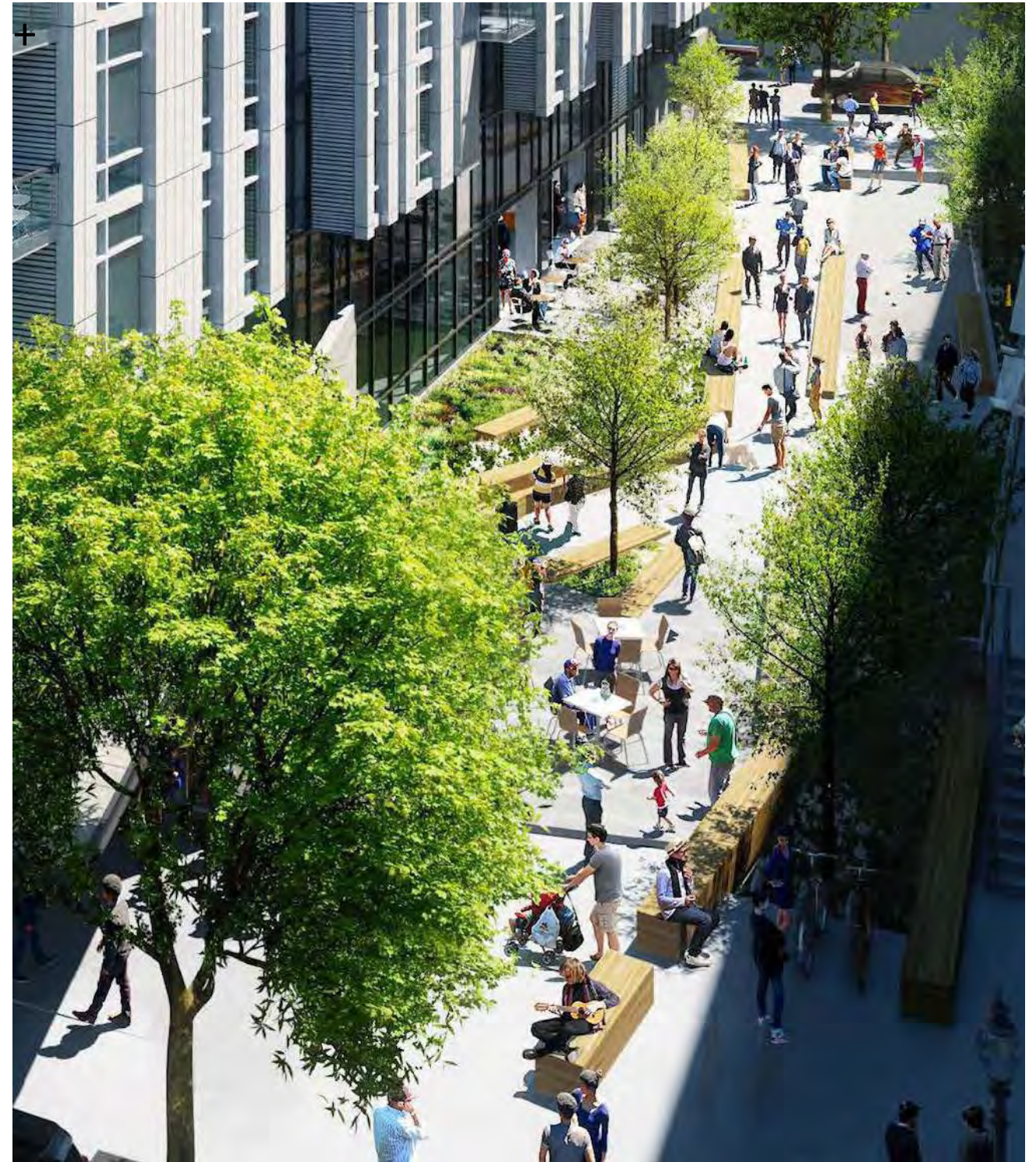
Neighborhood Interaction - Public Space Types



Neighborhood Interaction – Civic Plaza Precedents



Neighborhood Interaction – Transit Plaza Precedents



Neighborhood Interaction - Community Plaza Precedents



Development Program

Community Insights

“Incorporate retailers that serve neighborhood residents in addition to rail passengers.”

“Prioritize local vendors.”

“Incorporate a range of commercial uses (hotel, office, coworking).”

“Add residential options.”



Design and Planning Principles

Conceptualize the station as a neighborhood destination.

Curate a mix of retailers (local, regional, national) on the ground floor of buildings.

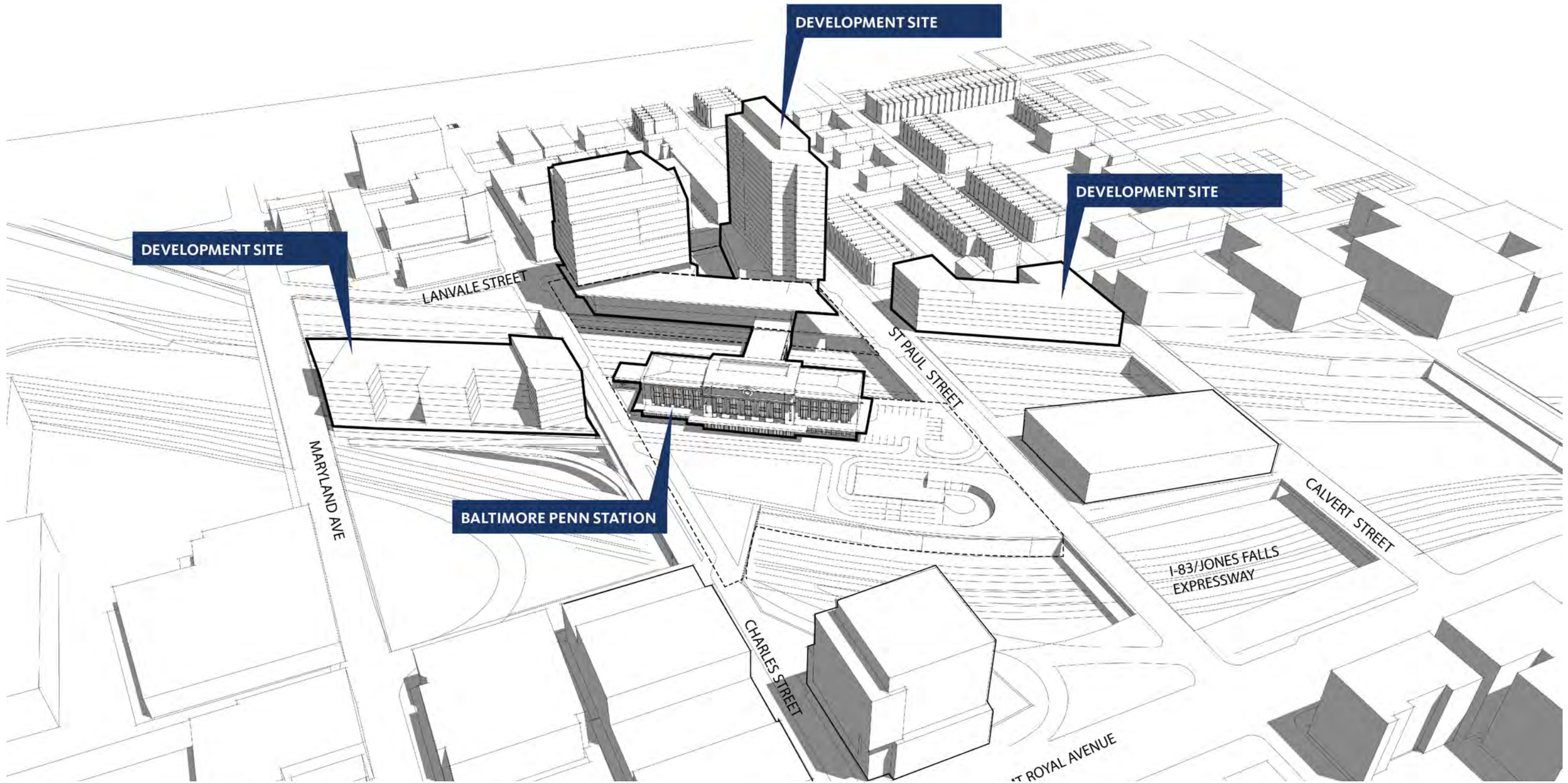
Create a vibrant Transit-Oriented Development with a range of uses.

Create density through mixed uses, including residential.

Development Program



Development Program



Development Program – Existing Station Precedents



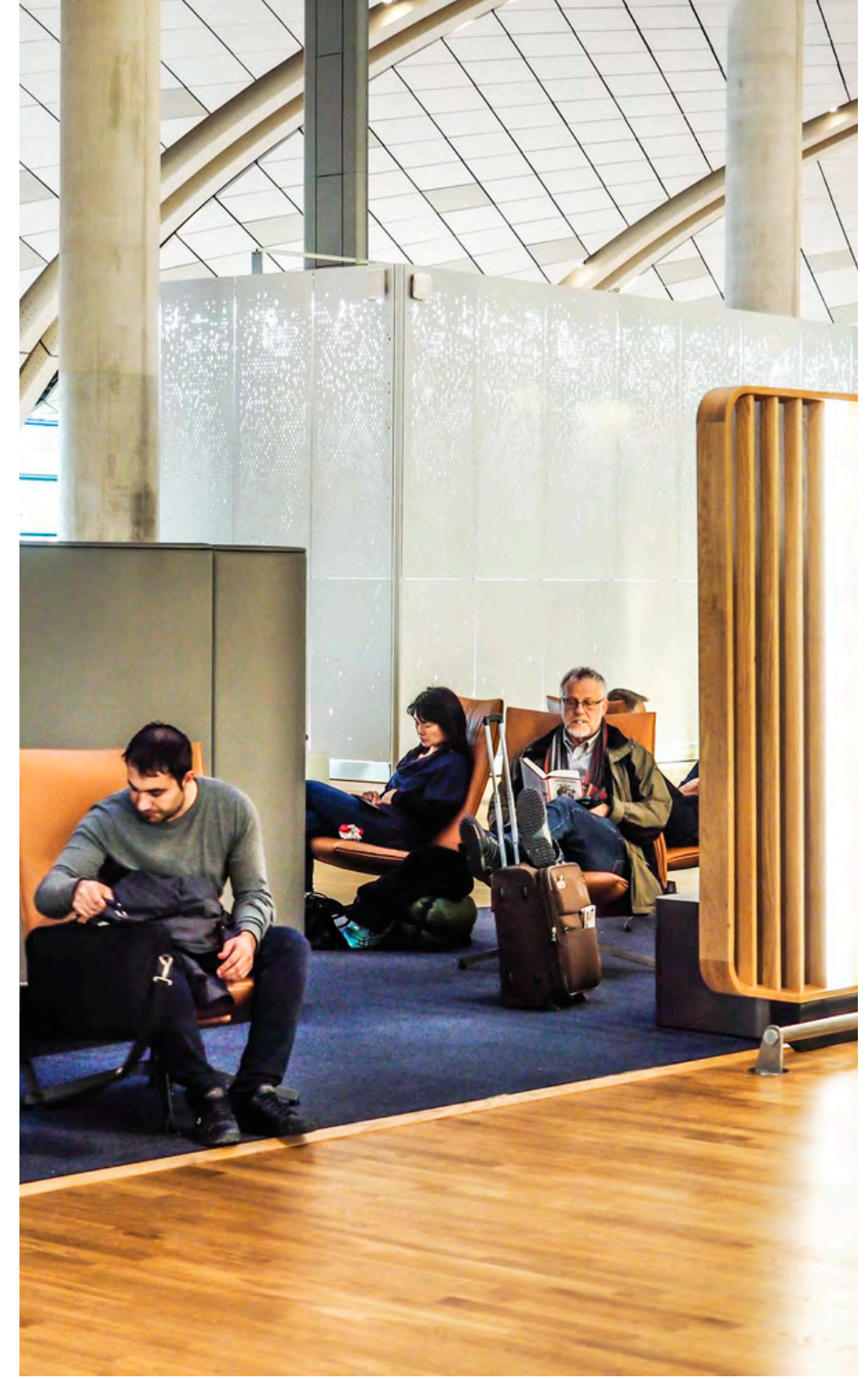
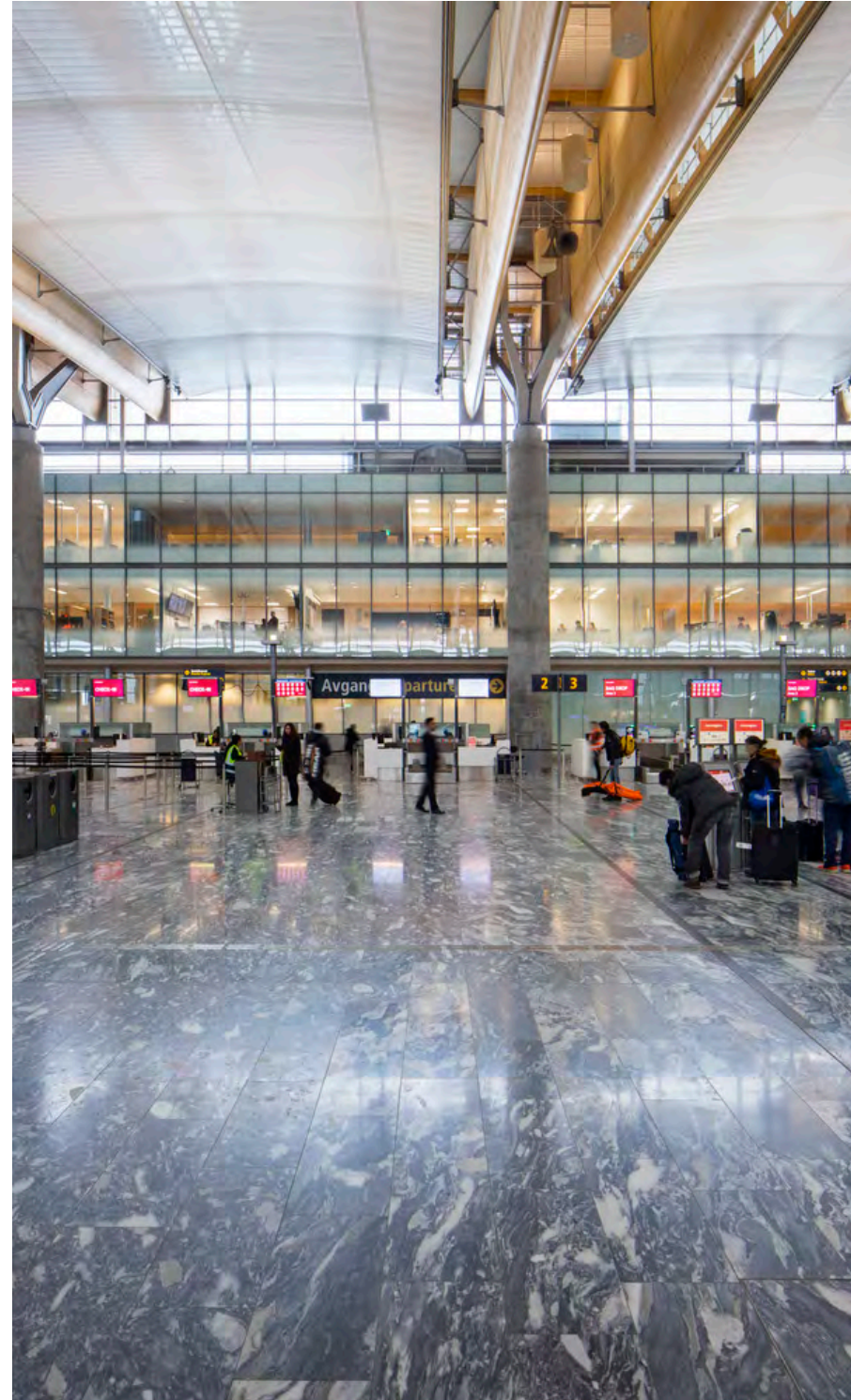
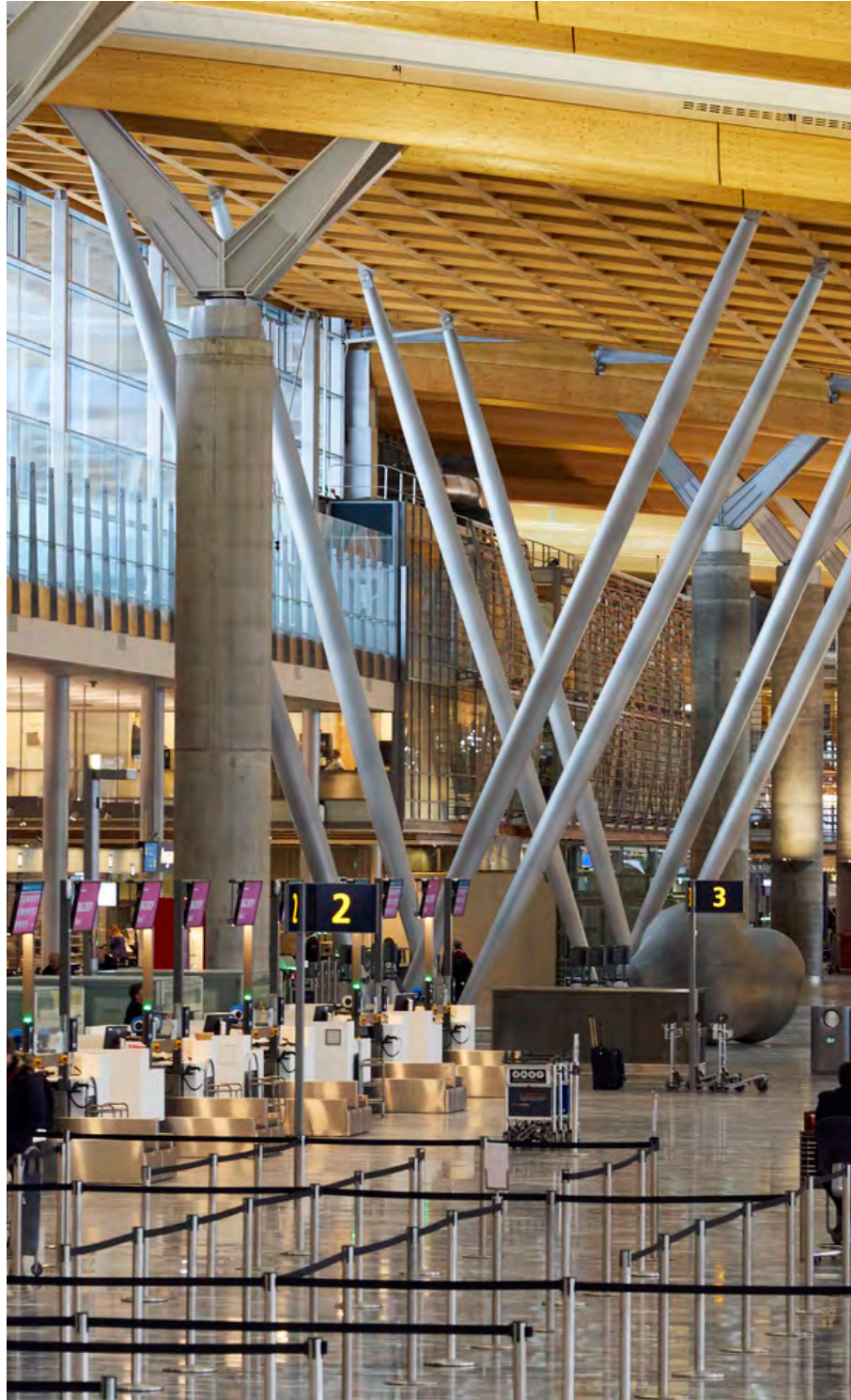
Development Program – Existing Station Precedents



Development Program – Retail Precedents



Development Program - Concourse Precedents



Development Program – Office Precedents



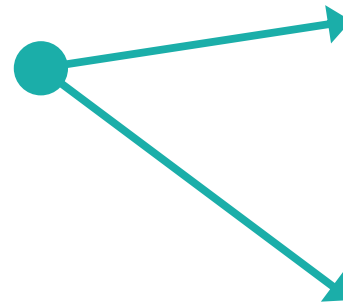
Development Program – Residential Precedents



Multi-Modal Connectivity

Community Insights

“Modernize the existing station and respond to future developments in high-speed rail.”



“Create multiple entrances and exits that connect to the surrounding neighborhoods.”



“Improve the transit experience across all modes – bus, light rail, bike, car – not just trains.”



Design and Planning Principles

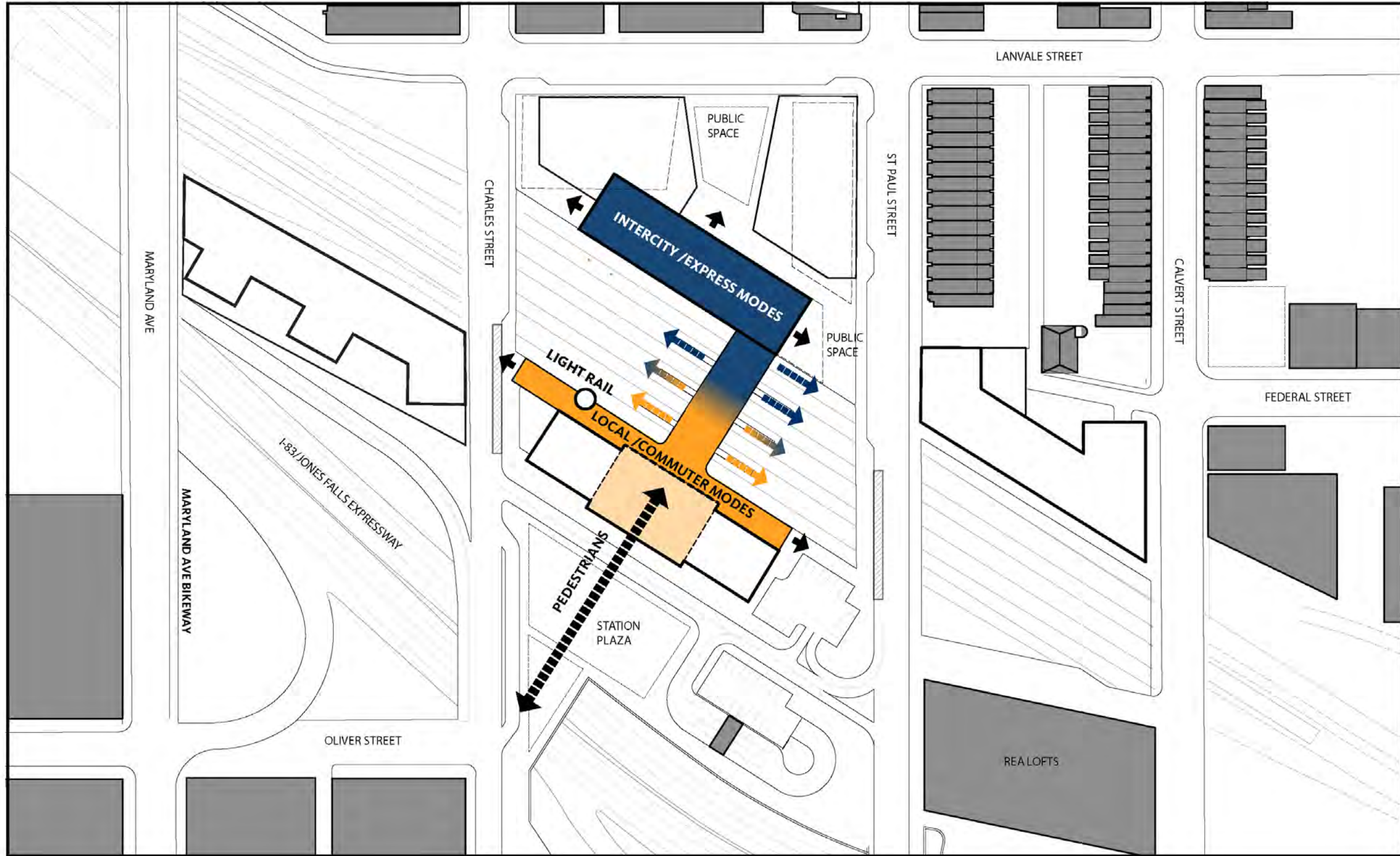
Expand concourse for increased intercity passenger capacity

Improve existing concourse for local and regional connections.

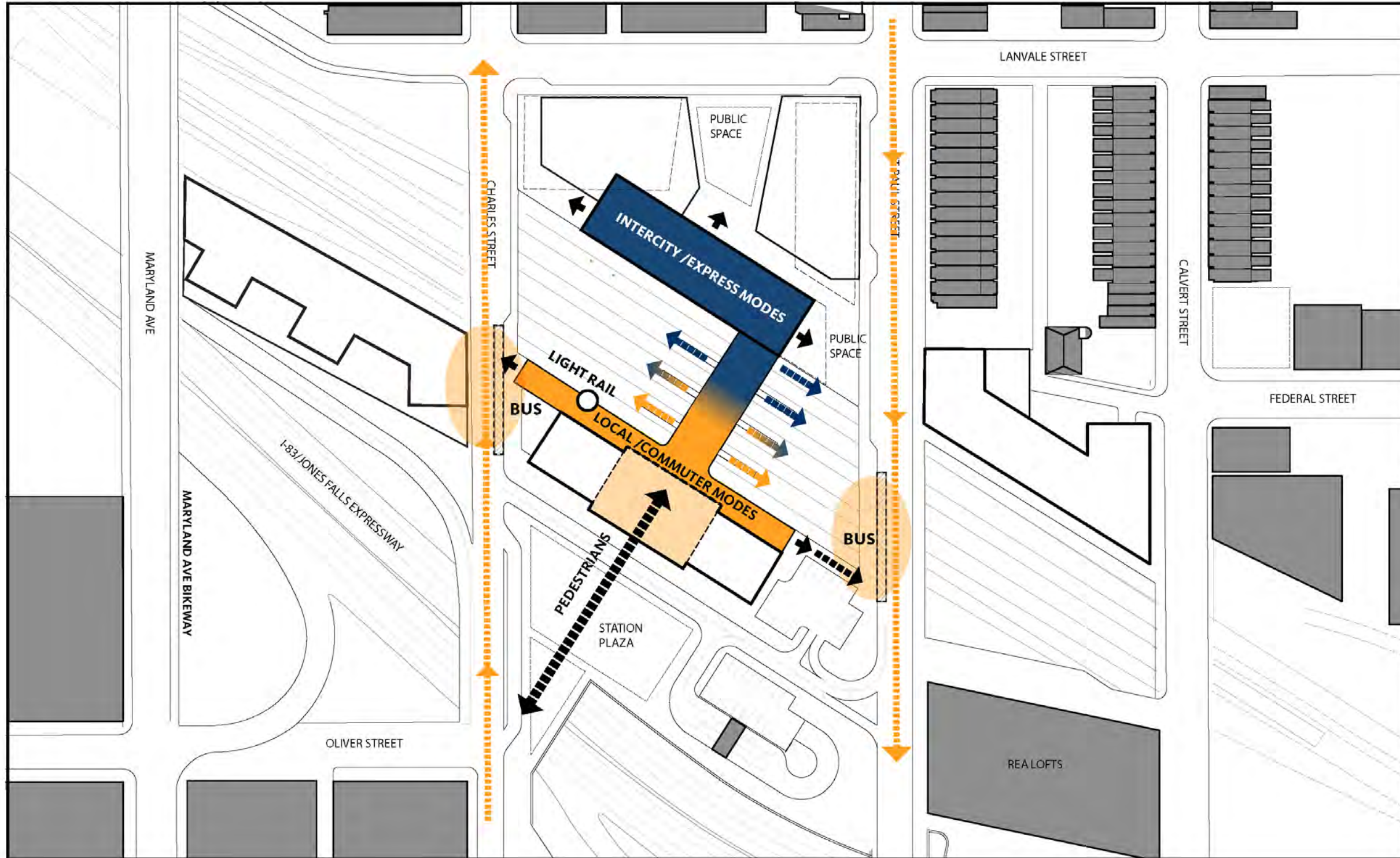
Establish multiple passenger routes to and from the concourses.

Create multiple pick-up and drop-off locations on the perimeter of the station.

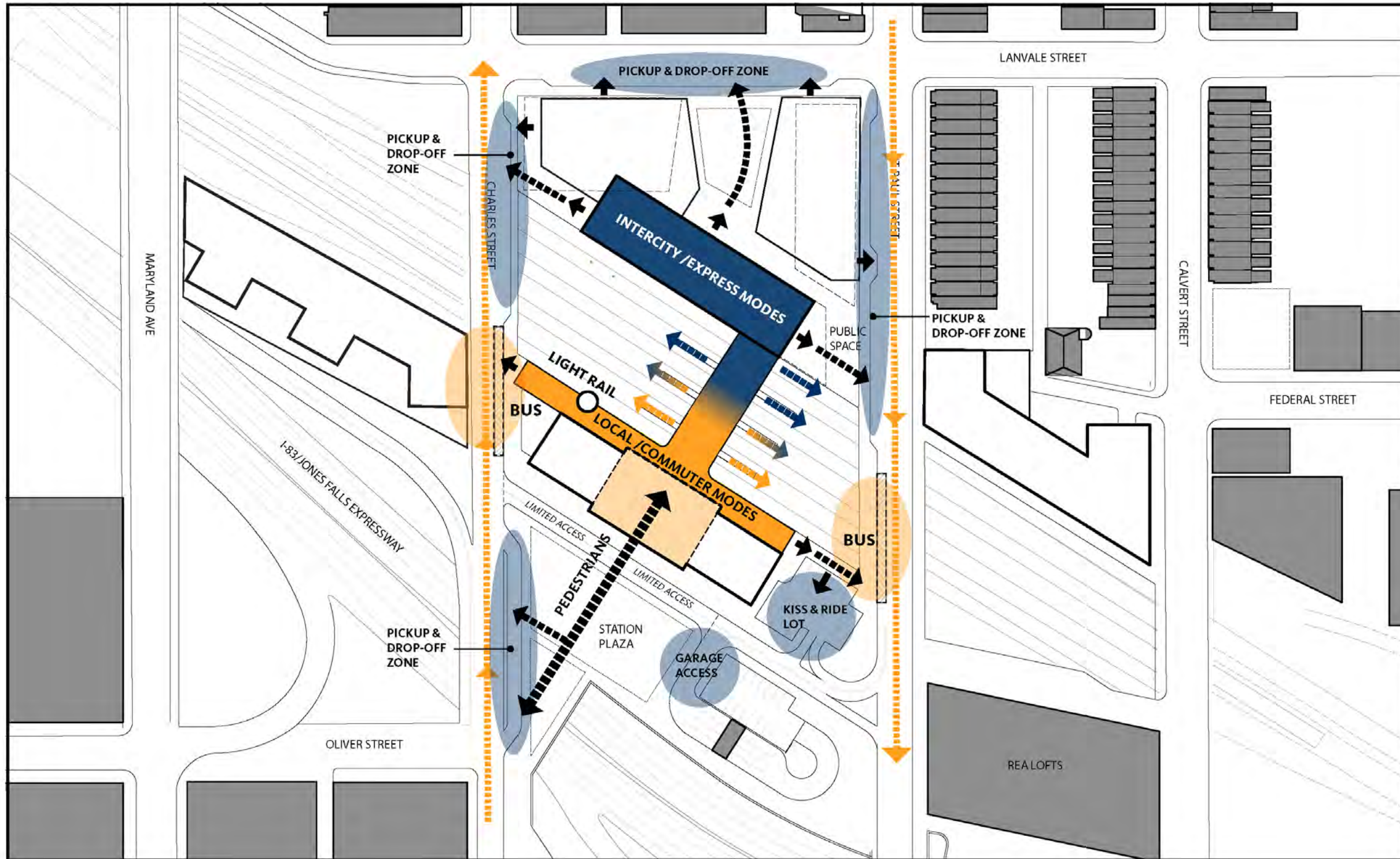
Multi-Modal Connectivity



Multi-Modal Connectivity



Multi-Modal Connectivity



North Concourse



Workforce Development

Workforce Development

Goals

- Achieve 27% MBE and 10% WBE participation on all new development

Strategy

- Identify consultants and contractors
- Host DBE workshops
- Rigorously monitor and report on progress
- Form Workforce Development partnerships

Community Hiring

Goals

- Achieve 51% new hires from Baltimore City
- Connect community residents with workforce opportunities
- Connect subcontracts with a labor market

Strategy

- Partner with local organizations
- Rigorously monitor and report on progress

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